10 total risks identified; Cryo, Safety and Performance aspects were analyzed in depth; mitigation plans are reviewed every 3 weeks, at the Thursday LSD meetings.

Nr	Risk* Statement (A risk event statement states what might happen in the future)	Plan/Steps for Mitigation (Include implementation dates for high impact actions)	Mitigated Risk High / Mod / Low
1	LSD budget will be significantly constrained and the Accelerator will not restart per the current schedule	<ul> <li>6 month Continuing Resolution in place</li> <li>Prioritized ACC OPS funding for Cryo warmup issues</li> <li>Plan implemented for optimized electrical costs</li> <li>Lab staff shifted to address resource needs (vs. external spending)</li> <li>Sequential integrated scheduling, including items not normally associated with Downs but having an impact</li> <li>Identification and tracking of critical items in each milestone</li> <li>Resource alignment plan</li> <li>Regular status meetings with key personnel</li> <li>CASA / Ops Operational restart plan</li> <li>Re-baseline in November with updated information</li> <li>Lengthen the Long Shutdown depending on budget variables</li> </ul>	High
2	Reassignment of key personnel to support the superconducting magnets for the 12 GeV Project will negatively impact LSD activities	<ul> <li>Risk identified via AD feedback Dec 12<sup>th</sup> – mitigation plans TBD</li> </ul>	High



Nr	Risk* Statement (A risk event statement states what might happen in the future)	Plan/Steps for Mitigation (Include implementation dates for high impact actions)	Mitigated Risk High / Mod / Low
3	Cryo system warm-up / cool- down will involve extensive unexpected CHL1 / Transfer Line maintenance work	<ul> <li>✓ Prioritized ACC OPS funding for Cryo warmup issues, allowing currently scheduled work to happen</li> <li>✓ Maintenance schedule created and resource loaded; necessary parts and equipment ordered</li> <li>✓ Transfer line maintenance 90% complete as of mid-December</li> <li>Controlled warmup incorporated into overall plan in order to mitigate loss of gradient – 2k by week of January 21</li> </ul>	Moderate
4	There will be a significant loss of Accelerator gradient, resulting in a corresponding decrease in Accelerator performance	<ul> <li>Cryomodule recommissioning and reprocessing Program Manager appointed (Mike Drury)</li> <li>Klystron maintenance plan Program Manager appointed (Bill Merz)</li> <li>Cryomodule failure modes and responses, including timing required, thought through and plan put in place</li> <li>Rapid recharacterization of existing Cryomodules</li> <li>Accelerated Cryomodule refurbishment program</li> <li>Reprioritize / claim cryomodule(s) slated for the FEL</li> <li>Controlled warmup and cooldown incorporated into overall plan in order to mitigate loss of gradient – 2k by week of January 21</li> <li>Helium processing plans for Cryomodules when in tunnel</li> <li>Use known performance correlation between VTA and Tunnel to better plan replacement</li> </ul>	Moderate



Nr	Risk* Statement (A risk event statement states what might happen in the future)	Plan/Steps for Mitigation (Include implementation dates for high impact actions)	Mitigated Risk High / Mod / Low
5	Recommissioning problems with 2K Coldbox #1, specifically cold compressors and associated controls, will cause unrecoverable schedule delays.	<ul> <li>✓ EES support assigned to help with card repair and testing for quicker turn around.</li> <li>✓ SNS test stand used to repair and test cold compressor cards until JLab test stand is operational</li> <li>✓ Spare cold compressor control cards being sought from SNS as backup or way to advance recommissioning date for Coldbox #1</li> <li>2K Coldbox opportunistic commissioning when two CHL's are operationally available (on either LINAC)</li> <li>Possible to advance Coldbox commissioning if a 4 week interruption in CHL1 Cryomodule commissioning is tolerable &amp; sufficient cold compressor controls are available.</li> </ul>	Moderate
6	<ul> <li>There will be unrecoverable schedule delays due to a significant learning curve associated with the newly reconfigured Cryogenics system</li> <li>Infant / elder mortality associated with equipment will be a factor here</li> </ul>	<ul> <li>✓ Refrigerators not needed for specific programs are de- energized until needed.</li> <li>✓ CTF preventive maintenance postponed</li> <li>✓ Certain spare parts for a warm compressor skid supporting CHL2 are available</li> <li>✓ Critical spares have been identified (but not funded)</li> <li>● Detailed commissioning plans and procedures being written for Hall D refrigerator and CHL 2 commissioning.</li> <li>● Continuous parallel operation of CHL1 and CHL2 until Summer 2013</li> </ul>	Moderate



Nr	Risk* Statement (A risk event statement states what might happen in the future)	Plan/Steps for Mitigation (Include implementation dates for high impact actions)	Mitigated Risk High / Mod / Low
7	Unanticipated OL04 equipment (R100) problems will result in injector commissioning delays	<ul> <li>Install but do not energize R100 (since higher energy injector is not needed until 2014 / CD4B)</li> <li>Relocate C100 to Injector area</li> </ul>	Low
8	There will be significant unplanned work associated with Hall A and C dumps prior to first beam delivery, resulting in a schedule delay.	<ul> <li>Planning and work team in place</li> <li>Detailed work such as Visual inspections, ultrasound analysis and resealing of dump window entrances being planned and scoped</li> <li>Replacement parts ordered for FY13, staged for immediate delivery in FY14 to avert budget issues</li> <li>FY13 funding in place for an FTE to work this issue</li> <li>Physics program to Hall A does not require dump to perform tests of Moeller</li> <li>Temporary shielding can be provided for Halls A and C</li> <li>Hall C work extends into FY14</li> </ul>	Low



Nr	Risk* Statement (A risk event statement states what might happen in the future)	Plan/Steps for Mitigation (Include implementation dates for high impact actions)	Mitigated Risk High / Mod / Low
9	There will be significant degradation in Safety levels within the Halls, caused by Safety system degradation related to age, new hardware installation, and construction conditions	<ul> <li>Fire Hazard Analysis for each Hall</li> <li>Fire Protection System will be continually op-tested, since it is in continuous operation and maintenance</li> <li>Component self-tests</li> <li>PSS and MPS are in continuous maintenance and undergoing tie-in / testing at significant milestones</li> <li>Vendor participation in assessment of equipment</li> <li>Development of Hot Checkout process</li> <li>Known failed and high-radiation equipment has been identified and cycling through repair / replacement</li> <li>High susceptibility areas and equipment identified and prioritized for inspection and potential replacement</li> <li>Readiness Reviews for the systems to be conducted</li> </ul>	Low
10	CHL1 Header Line replacement work will be more extensive than scheduled	<ul> <li>RFQ released with contractor specific mitigation plan (CHL2 substitution) and expectations incorporated, including critical dates required to be met; translates to contract as well</li> <li>Ample float incorporated into schedule</li> <li>Prioritized ACC OPS funding for Cryo warmup issues</li> </ul>	Low

NOTE: The following risks were initially considered by the LSD team, but found to be within the 12GeV Project scope:

1) Box Power Supply Delivery

Jefferson Lab

- 2) New 4K Coldbox commissioning
- 3) Fabrication and installation of CHL2 Distribution Header



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